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18 December 1964

MEMORANDUM FOR: Director of Training

SUBJECT : Course Report — Clandestine Services Review No. 45

1. The forty-fifth presentation of the Clandestine Services Review Course was given from 7 through 16 December 1964 in Room 1A-07 at Headquarters. The class consisted of twenty-nine officers, most of whom were returnees from the field (See roster — attached). Although the majority of the officers were from the Clandestine Services, other offices such as the Cable Secretariat, the Audit Staff, the Office of Security, the Office of Communications, and the Office of the DCS were represented. Three of the officers enrolled were scheduled to attend senior military staff colleges and one ( ) will attend the Harvard Advanced Management Course.

2. The course objective remained the same as in the past, that is, the reorientation of field returnees to the Agency with emphasis on the Clandestine Services. The program pattern of one day O/DCI, one day DSI, one day DCS and five days Clandestine Services coverage was continued and is felt to be the most rational, and effective organization of the course material. As in previous courses, approximately fifty-five persons were involved in lecturing or participating in seminars before the class. The level of speakers remains relatively high and it is the belief of the Chief Instructor that the participants welcome the opportunity to appear before the CSR class. The pacing of the course is now considered satisfactory. The Chief Instructor finds that scheduling presentations for as little as half an hour or at least less than one full hour in many instances forces the speakers to organize their materials better and make their presentations with as little wasted effort as possible.

DOC	1	REV DATE	15-12-81	BY	006194
ORIG COMP		OPI	11	TYPE	01
ORIG CLASS	5	PAGES	15	REV CLASS	5
JUST	22	NEXT REV	2011	AUTH	HR 10-2

GROUP 1  
Excluded from automatic  
downgrading and  
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3. The course began this time with the Executive Director addressing the class and ended with a question and answer session presided over by the Deputy Director for Plans. We plan to continue this pattern in the future because we have been continually unable to have the Deputy Director for Central Intelligence appear in the course. At present, the course lasts eight full days and is so tightly packed that there is little opportunity for adding new subject matter. The course as presently constituted is quite comprehensive. Any expansion in the future would probably be in the direction of increased coverage of the DE/S&T function as related to the Clandestine Services. Expansion in this direction would raise complications of special clearances which is not considered worthwhile at this point.

4. In my opinion, this was the most successful presentation to date of the Clandestine Services Review Course. This evaluation was borne out by the student critiques, which almost without exception, consider the CSR to be an outstanding contribution of the Office of Training. The cooperation of the Supply and Services Branch/OTR in transporting course material from the Broyhill Building to Headquarters and back was appreciated.

SIGNED

  
Chief Instructor

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**Attachment:**

Student Roster (A)  
Course Schedule (B)

**Distribution:**

Orig. - DER  
1 - DDP/ERO  
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Approved For Release 2001/08/29 : CIA-RDP78-04305A000200030001-5

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